



Vibrant · Creative · Caring

2014 Capital Budget



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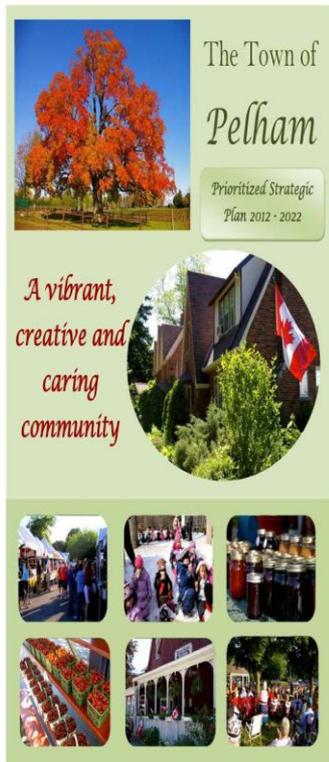
2014 Capital Budget - Overview

- Council and Senior Staff received a copy of 2014 Proposed Capital Budget on November 20, 2013.
- Discussions throughout the year have brought forward 2014 Capital Budget Requests.
- In particular, community input at October 15, 2013 Budget Open House have driven many budget requests for 2014.
- Pending development of the East Fonthill Lands has also dictated specific projects that need to be completed in order for development to begin.
- Strategic Plan 2014 deliverables identified by Council and Senior Staff earlier in 2013 are major component of Capital Budget Requests for 2014.



2014 Capital Budget - Overview

- Requests respond directly to Strategic Plan Priority deliverables for 2014:



- ✓ Ensure website is welcoming and provides valuable information
- ✓ Continue to enhance and provide a walkable community
- ✓ Engage Community in overall vision of Pelham
- ✓ Ensure timely and appropriate responses to all inquiries
- ✓ Use more extensive technological protocols
- ✓ Ensure new development includes walkable elements
- ✓ Continue to develop sustainability programs of all Town's infrastructure
- ✓ Use new methods of electronic and other forms of communication
- ✓ Encourage more use of the Town's website, Facebook etc.
- ✓ Create initiatives to reduce carbon footprint



2014 Capital Budget

Recent Successes

- ✓ A Self-Sustaining Community



Port Robinson Reconstruction

- ✓ Stronger Technology Implementation



New Telephone System



New Town of Pelham Brand



New Town of Pelham Website



Corporate Services

2014 Capital Budget

Recent Successes

✓ Visioning for Town Facilities and Infrastructure



Isaac Riehl Memorial Skatepark



Marlene Stewart Streit Park

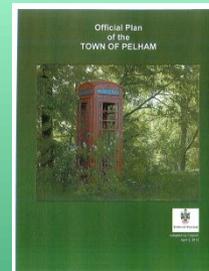


Old Town Hall

✓ Balanced Growth



Development Charge Background Study



Official Plan



Peace Park Master Plan



Corporate Services

2014 Capital Budget - Highlights

- 2014 Budget builds on previous years successes
- Development driving budget requests for 2014
- Includes Community Input
- 5 year forecasts
 - Focuses on longer term development and sustainability.
 - Ensures that Town staff stay focused on Strategic Plan vision.
 - Provide adequate planning for financial needs.
 - Ensure transparency with Council and community.
 - Adjust as required
- Major Capital Infrastructure Investments included in 5 year plan
 - Maple Acre Library Relocation - 2015
 - New Community and Recreational Facility - 2015



2014 Capital Budget

...Budget Highlights cont'd

- Expenditures for 2014 represent approx. 42.6% of the total 5 year spending
 - Funded largely through existing reserves, grant funding, development charges & other contributions
- Major Funding of Capital Projects from Reserves
 - Annual contribution made to Reserve fund from operating budget
 - Increase to operating \$118,206 for 2014
 - Includes increase to cemeteries reserve from \$14,000 to \$20,000
 - Includes transfer of \$150,000 from roads reserve and \$75,000 from recreation reserve to facilities reserve.



Corporate Services

2014 Capital Budget – pg 1.13



5-Year Projected Capital Budget Summary

	<u>2014</u>	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>Total</u>
Information Technology	\$ 31,000	\$ 29,000	\$ 35,000	\$ 29,000	\$ 29,000	\$ 153,000
Fire Services	\$ 60,000	\$ 445,000	\$ 35,000	\$ 55,000	\$ 95,000	\$ 690,000
Town Facilities	\$ 220,800	\$ 1,064,950	\$ 147,000	\$ 99,000	\$ 330,500	\$ 1,862,250
Roads	\$ 14,500,410	\$ 2,067,803	\$ 4,046,133	\$ 2,052,636	\$ 2,110,888	\$ 24,777,870
Vehicles	\$ 62,000	\$ 283,500	\$ 185,000	\$ 250,000	\$ 557,000	\$ 1,337,500
Wastewater	\$ 1,998,600	\$ 826,000	\$ 260,000	\$ 204,000	\$ 108,000	\$ 3,396,600
Water	\$ 1,538,860	\$ 30,000	\$ 274,000	\$ 232,000	\$ 362,000	\$ 2,436,860
Recreation, Culture & Wellness	\$ 587,817	\$ 914,000	\$ 600,000	\$ 210,000	\$ 125,000	\$ 2,436,817
Cemeteries	\$ 25,300	\$ 26,000	\$ 20,000	\$ 30,000	\$ 30,000	\$ 131,300
Planning and Development	\$ 120,000	\$ -	\$ -	\$ -	\$ -	\$ 120,000
Library	\$ 25,500	\$ 14,525	\$ 10,015	\$ 10,000	\$ 10,000	\$ 70,040
subtotal	\$ 19,170,287	\$ 5,700,778	\$ 5,612,148	\$ 3,171,636	\$ 3,757,388	\$ 37,412,237
Major Capital Investments		\$ 7,665,000		\$ -	\$ -	\$ 7,665,000
Grand Total	\$ 19,170,287	\$ 13,365,778	\$ 5,612,148	\$ 3,171,636	\$ 3,757,388	\$ 45,077,237



2014 Capital Budget

- | | |
|--|-----------------|
| Information Technology - Section 2 | \$31,000 |
| – Information Services Hardware Upgrades | \$15,000 |
| • Hardware upgrades to replace equipment that have met their useful lives under PSAB and/or are prohibited to repair | |
| – Website Intranet | \$6,000 |
| • Creation of a website intranet to allow all staff to access shared information. | |
| – Financial Management System Customization | \$10,000 |
| • Software customizations that will advance the Town's ability to make work processes more effective. | |



2014 Capital Budget

...Information Technology Projects - Section 2 cont'd

- **Funding of 2014 Information Technology projects will be provided as follows:**
 - \$31,000 IT Reserve
- **The IT reserve balance remains healthy to 2018 with a balance of \$171,269.**



2014 Capital Budget

Fire Department – Section 3	\$60,000
– Replacement of Bunker Gear	\$20,000
▪ Purchase of protective clothing – 10 year life expectancy	
– Fire Chief’s Vehicle	\$40,000
▪ Current vehicle used by volunteers for transportation to training and professional development programs and to transport ATV for emergency reponses	



2014 Capital Budget

...Fire Services Projects - Section 3 cont'd

- **Funding of 2014 Fire Services projects will be provided as follows:**
 - \$26,800 Fire Equipment Reserve
 - \$33,200 Development Charges
- **The Fire Equipment reserve balance remains healthy to 2018 with a balance of \$298,893.**



2014 Capital Budget

Town Facilities – Section 4 **\$220,800**

- **MSSP Pool House – Phase II** \$85,500
 - Construction of outdoor showers
 - Renovation of Camp Room

- **Old Pelham Town Hall– Phase II** \$79,300
 - Plaster repairs and new flooring in Main Hall
 - Construct storage wall and portable stage

- **Quonset Hut Installation - Arena** \$16,000
 - For previously purchased quonset hut

- **Asbestos Survey – All Facilities** \$13,000
- **Storage Shelving – Park Lane** \$12,000
- **2nd Floor Vault to Meeting Room – Town Hall** \$10,000
- **Generator Block Heater – Fire Station #2** \$5,000



2014 Capital Budget

...Town Facilities – Section 4, cont'd

- **Funding of 2014 Town Facilities projects will be provided as follows:**
 - \$220,800 Town Facilities reserve
- **The Town Facilities reserve balance remains healthy to 2018 with a balance of \$164,839.**



2014 Capital Budget

Roads – Section 5

\$14,500,410

▪ Urban Road Reconstruction	\$3,682,318
▪ Rural Road Reconstruction	\$134,535
▪ Urban Road Resurfacing	\$135,258
▪ Rural Road Resurfacing	\$421,495
▪ Bridge Rehabilitation Program	\$39,100
▪ Road Base and Surface Repair Program	\$127,000
▪ Sidewalk Construction and Repair Program	\$75,000
▪ Road Side Ditching Program	\$100,000
▪ Culvert Replacement Program	\$50,000
▪ Fenwick Revitalization CIP	\$4,000,000
▪ East Fonthill Street Construction	\$5,400,000
▪ Watershed Master Study – Phase I	\$100,000
▪ Cross Hill Road: Drainage and Driveway Improvements	\$35,704
▪ Highway 20 Sidewalks: Pelham Street to 135m East	\$6,500
▪ Traffic Signal Updates: Pelham Street at Quaker Road	\$60,500
▪ Church St. Sidewalks	\$43,000
▪ Pedestrian Signal Cross Walk: Fallingbrook Drive to Tanner Drive	\$90,000



Corporate Services

2014 Capital Budget

...Roads Projects - Section 5 cont'd

- **Funding of 2014 Roads projects will be provided as follows:**
 - \$2,033,590 Roads Reserve
 - \$4,060,913 Development Charges
 - \$7,000,000 Debenture
 - \$1,405,907 Grants
- **The Roads reserve balance remains healthy to 2018 with a balance of \$1,524,509.**



2014 Capital Budget

Vehicles - Section 6

\$62,000

- Seasonal lease of multipurpose tractor \$20,000
 - Turf mower to replace unit 513 \$18,000
 - Turf mower to replace unit 515 \$18,000
 - Landscape trailer to replace unit 710 \$6,000
-
- Multipurpose tractor lease to determine actual needs to clear snow from all sidewalks throughout the Town.
 - Turf mowers and landscape trailers identified for replacement have met or exceeded their useful life according to PSAB.



2014 Capital Budget

...Vehicles – Section 6 cont'd

- **Funding of 2014 Vehicle projects will be provided as follows:**
 - \$62,000 Vehicle reserves
- **The Vehicles reserve balance remains healthy to 2018 with a balance of \$168,730.**



2014 Capital Budget

Wastewater - Section 7

\$1,998,600

- Lateral Replacements estimated for 2014
 - Haist St: Canboro Rd to Hwy 20 \$60,000
 - Hwy 20: Lookout St to Pinecrest Crt \$120,000
 - Highland Ave: Elizabeth Dr to Canboro Rd \$45,000
 - Fenwick Revitalization \$94,600

- Construction of new sanitary sewers
 - Merritt Rd: Line Ave to Rice Rd \$850,000
 - Port Robinson Rd: Station St. to Rice Rd \$850,000



2014 Capital Budget

...Wastewater - Section 7 cont'd

- **Funding of 2014 Wastewater projects will be provided as follows:**
 - \$298,600 Wastewater reserves
 - \$1,147,500 Development Charges
 - \$552,500 Grants
- **The Wastewater reserve balance remains healthy to 2018 with a balance of \$779,442.**
- **Reserve receives funding from in-year surplus (if applicable) and lifecycle contributions.**



2014 Capital Budget

Water - Section 8

\$1,538,860

- Watermain Replacements/Extensions
 - Haist St: Canboro Rd to Hwy 20 \$75,420
 - Hwy 20: Lookout St. to Pinecrest Crt \$207,480
 - Hwy 20: Pelham St to 135m East \$126,060
 - Highland Ave – Elizabeth Dr to Canboro Rd \$97,000
 - Port Robinson: Station St to Rice Rd \$140,400
- Watermain Construction
 - Merritt Rd: Station St to Rice Rd \$862,500
- Water System Repair Equipment \$30,000



2014 Capital Budget

...Water - Section 8 cont'd

- **Funding of 2014 Water projects will be provided as follows:**
 - \$435,184 Water reserves
 - \$543,051 Development Charges
 - \$560,625 Grants
- **The Water reserve balance remains healthy to 2018 with a balance of \$2,642,429.**



2014 Capital Budget

Parks & Recreation – Section 9 **\$587,817**

- Peace Park Master Plan Proposal \$250,000
- Marlene Stewart Streit Parking Lot \$114,417
- Centennial Park Upgrades \$33,500
- Harold Black Park Upgrades \$87,900
- Rail Trail: Balfour St to Centre St \$64,000
- Park Bench Restocking \$10,000
- Vandal Proof Picnic Tables \$10,000
- Community Garden \$10,000
- Relocation of Storage Building \$8,000



2014 Capital Budget

...Parks & Recreation - Section 9 cont'd

- **Funding of 2014 Parks & Recreation projects will be provided as follows:**
 - \$405,734 Recreation, Culture & Wellness reserves
 - \$182,083 Development Charges
- **The Recreation, Culture & Wellness reserve balance remains healthy to 2018 with a balance of \$529,711.**
- **Proposed projects for 2014 align to the Strategic Plan and recommendations from Town park master plans**



2014 Capital Budget

Cemeteries – Section 9 pg 9.14 **\$25,300**

- **Hillside Cemetery – Pave East Driveway \$25,300**
- **Funding of 2014 Cemetery projects will be provided as follows:**
 - \$25,300 Cemetery reserves
- **Cemeteries continue to be in a deficit to 2018. Staff to review transfer to reserve allocation in 2015 to ensure sustainability of cemetery facilities.**



2014 Capital Budget

Planning & Development – Section 10 \$120,000

- **Official Plan** \$10,000
- **East Fonthill Secondary Plan** \$10,000
- **Fenwick Secondary Plan** \$100,000



2014 Capital Budget

...Planning & Development – Section 10 cont'd

- **Funding of 2014 Planning & Development projects will be provided as follows:**
 - \$15,500 Planning & Development reserves
 - \$104,500 Development Charges
- **Reserve in deficit at end of 2014, fully recovered by 2018.**



2014 Capital Budget

Library Services – Section 11 **\$25,500**

- **Computer Services Development** **\$25,500**
- **Projects include a continuation of the overall IT upgrading according to established Town criteria.**
- **Funding of 2014 Library projects will be provided as follows:**
 - **\$25,500 Library reserve**
- **Reserve in deficit to 2018.**



2014 Capital Budget

Reserves and Reserve Funds – Section 12

- Reserves classified as discretionary & non-discretionary
- Reserve fund balances projected to December 31, 2014 are expected to decrease by \$356,832.
- 5 year Discretionary Reserve balance forecast (page 12.1) increase by over \$2.8 million
- Reserves are just a projection, 2013 expenditures continue to impact final year end balances



2014 Capital Budget

Development Charges Continuity Schedule

– Section 12 pg 12.2

- 5 year projection indicates a balance of \$978,185 in 2018.
- Impacted by projects required for development of East Fonthill Lands.
- Revenue projections include some growth projections for East Fonthill Lands beginning 2015 and a development charge cost increase estimate.
- Major project funding requirements from reserve will be debentured to minimize impact on funds held in the reserve to 2018.



2014 Capital Budget

Investments in Major Capital Projects

– Section 13

- Maple Acre Library Replacement \$665,000
- Community Center \$7,000,000
- Further Council approval required for proposed projects.



2014 Capital Budget

Summary

- 2014 capital budget requests allows Council and Staff to stay focused on Town's Strategic Plan.
 - Successes in past few years identified earlier
 - All levels of staff have brought forward recommendations in budget process
 - Community input important in Town's budget process
- Continues the journey as the most vibrant, creative and caring community in Niagara.



2014 Capital Budget

- Following this process I am requesting that Council approve the 2014 portion of the Capital budget and receive for information the balance of the 5-year projected capital budget.
- And That the budget request of \$25,500 identified by Library Services as “Computer Services Development” on page 11 of the Capital Budget Binder remain unspent until a report as to how these costs will be funded is presented and approved by Council at a future meeting of Council.
- Also, I ask that Council receive for information the major infrastructure requests for 2015.
- On behalf of Senior Staff, I thank you for your consideration of the 2014 capital budget.



2014 Capital Budget

- Questions

