

Pelham Community Centre Consolidated Annual Operating Projections

	Year 1	Year 2	Year 3	Year 4	Year 5
Revenues	\$	\$	\$	\$	\$
Arena Revenues	575,520	592,786	610,569	628,886	647,753
Multi-Purpose Space Revenues	83,360	85,861	88,437	91,090	93,822
Gymnasium	245,620	252,989	260,578	268,396	276,447
Total Projected Revenues	904,500	931,635	959,584	988,372	1,018,023

	Year 1	Year 2	Year 3	Year 4	Year 5
Expenses	\$	\$	\$	\$	\$
Salaries and Benefits	1,325,047	1,364,798	1,405,742	1,447,915	1,491,352
Hydro	141,983	146,242	150,630	155,149	159,803
Natural Gas	40,973	42,202	43,468	44,772	46,115
Water	12,527	12,903	13,290	13,689	14,099
Telephone	9,500	9,785	10,079	10,381	10,692
Office Supplies	9,567	9,854	10,150	10,454	10,768
Materials and Supplies	74,162	76,387	78,678	81,039	83,470
Fuel	5,200	5,356	5,517	5,682	5,853
Equipment Rental	1,000	1,030	1,061	1,093	1,126
Internet	1,600	1,648	1,697	1,748	1,801
Insurance	66,643	68,642	70,702	72,823	75,007
Advertising	5,840	6,015	6,196	6,382	6,573
Repairs and Maintenance	25,067	25,819	26,594	27,391	28,213
Total Expenses before Debt and Lifecycle Contribution	1,719,109	1,770,682	1,823,803	1,878,517	1,934,872
Less: Salaries and benefits already accounted for in current operations	713,348	734,748	756,791	779,495	802,879
Net Expenses	1,005,761	1,035,934	1,067,012	1,099,022	1,131,993
Surplus(deficit) before Debt and Lifecycle allocation	(101,261)	(104,299)	(107,428)	(110,651)	(113,970)